

# INVESTMENTS

## Implementation of the Investment Programme in 2015-2020 (RUB billion)

Indicators	2015	2016	2017	2018	2019	2020
Procurement of flatcars	0.0	0.1	4.9	5.4	15.7	10.3
Procurement of ISO containers	0.8	0.9	1.3	0.8	3.1	1.3
Major construction	0.9	0.6	0.4	0.1	0.1	0.1
Other capital expenditures	1.0	1.0	0.8	0.4	0.1	1.2
<b>Total</b>	<b>2.8</b>	<b>2.5</b>	<b>7.4</b>	<b>6.6</b>	<b>18.9</b>	<b>12.9</b>

In accordance with its Strategy, the Company has invested in projects that have contributed to increasing the efficiency and scale of the business in 2020. The Company was actively implementing state-of-the-art information technologies to improve labour productivity and reduce empty runs by optimising container logistics.

In 2020, the Company's investment programme took into account the targets for increasing business volumes, growth of operational efficiency, as well as new solutions to attract railcars and containers of other owners to provide services to the Company.

The volume of the investment programme was influenced by the volume of investments in railcars and containers in 2019.

### In 2020, RUB 12.9 billion were invested, in particular:

- 3.2 thousands of flatcars, 7.3 thousands of ISO containers were purchased;
- the project of reconstruction of one of the key terminals of the Company at Zabaikalsk station has been completed, as well as works to improve the terminal infrastructure at Kirov, Lagernaya, Kleshchikha, Khabarovsk and Chita stations have been carried out;
- complexes of computer and server equipment have been significantly updated, as well as the Company's information complex has been developed in terms of sales and payments with clients, logistics, terminal operations, electronic paperwork.

In 2021, the Company plans to continue investing in the expansion and modernisation of key assets. By increasing container transportation volumes using own and third-party transport assets, PJSC TransContainer seeks to bring best value for the money to its clients by offering integrated intermodal transportation services. The actual ratio of own and third-party assets is determined by economic considerations (profitability or alternative costs).